

What it means to be a Supply Chain Partner for the London Legacy Development Corporation





The dream 2005



The reality 2012



The future 2016

"Successful safety management relies on systems and people working together in tandem - neither is sufficient on its own and they rely on each other to achieve the best outcomes."



Alistair Gibb, Royal Academy of Engineering Professor at Loughborough University

"The most important thing we discovered in this research was the value of the relationships between individuals and organisations.

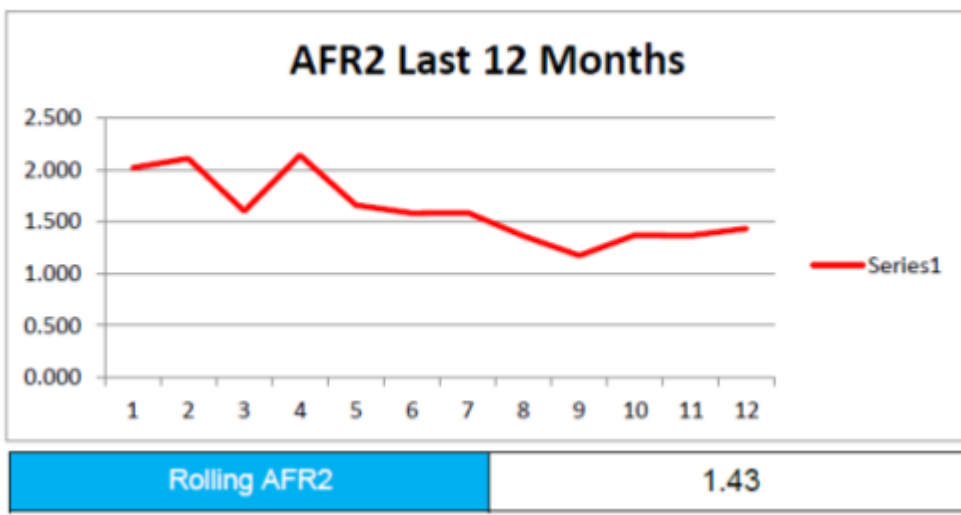
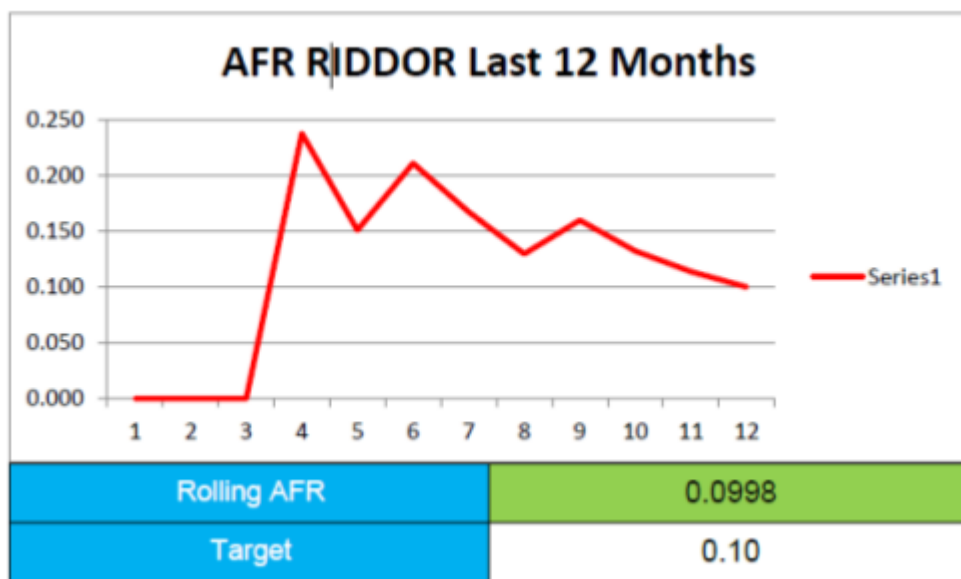
Lead researcher Helen Bolt



“Obviously the challenge now will be to maintain this excellent record during the next phases of the Olympics project, running up to and through ‘Games Time’ and beyond.”

Tom Mullarkey, Chief Executive RoSPA





An outstanding performance compared with the construction sector

The Transformation project is currently outperforming the achievement of the OP construction project



An Exemplar client

An Exemplar Project Manager

An Exemplar Contractor

An Exemplar Client

- Positive Reinforcement of Good Practice
- Common Standards
- Visual Standards
- Visible Leadership

An Exemplar Project Manager

- Promotion of Common and visual standards
- Active involvement in Health and Safety
- Encouraging engagement at all levels
- Driving Health and Safety Performance
- Programme delivery incorporating HSE standards

An Exemplar Contractor

- Commits and implements Common and visual standards
- Ensures all levels of the organisation actively contribute to site health and safety
- Puts **planning** for safety at the forefront of successful project management

Assurance Role

- Health and Safety
 - Lifting
 - Electrical
 - Occupational Health
- Environmental
- Quality
- Programme Delivery



Mace is building a culture that lives and breathes health and safety every day.

A culture where safety first is second nature.

Common and Visual Standards

Common standards

- Set out, in detail, the expectations of the client
- These standards go beyond good practice
- They should always be considered as part of the planning process
- They should be referenced in key safety documentation

Visual Standard on: MANAGEMENT OF LIFTING ASSESSORIES



Key Points:

- Nominated person(s) to manage; store; issue and inspect lifting accessories
- Test certificates and records of inspection available
- Accessories must be individually identified
- Dedicated storage facility provided

Document ref.	LC001-LTR-XXX-HS-VST-0002	Date issued	20.01.13	Issue	P01
Title	Visual Standard - Management of Lifting Accessories		Author:	Mace HSE Assurance	

Visual Standard on: MOBILE ELEVATED WORK PLATFORMS



Key Points:

- Thoroughly examined, inspected and maintained
- Trained and certificated operators
- Control location risks - overhead obstructions, ground conditions, other plant and vehicles
- Prevent falls of men or materials
- Prevent accidental and unauthorised use

Document ref.	LC001-LTR-XXX-HS-VST-0003	Date issued	19.01.13	Issue	P01
Title	Visual Standard - Mobile Elevated Work Platforms		Author:	Mace HSE Assurance	

Visual Standard on: MATERIALS MANAGEMENT



Key Points:

- Provide suitable materials storage areas to avoid damage
- Clear access to and through materials
- Dispose of packaging responsibly
- Laid down or stacked securely
- Order only what you need to avoid wastage
- Ensure Chain of Custody documentation is retained when procuring sustainable timber (e.g. FSC certification)

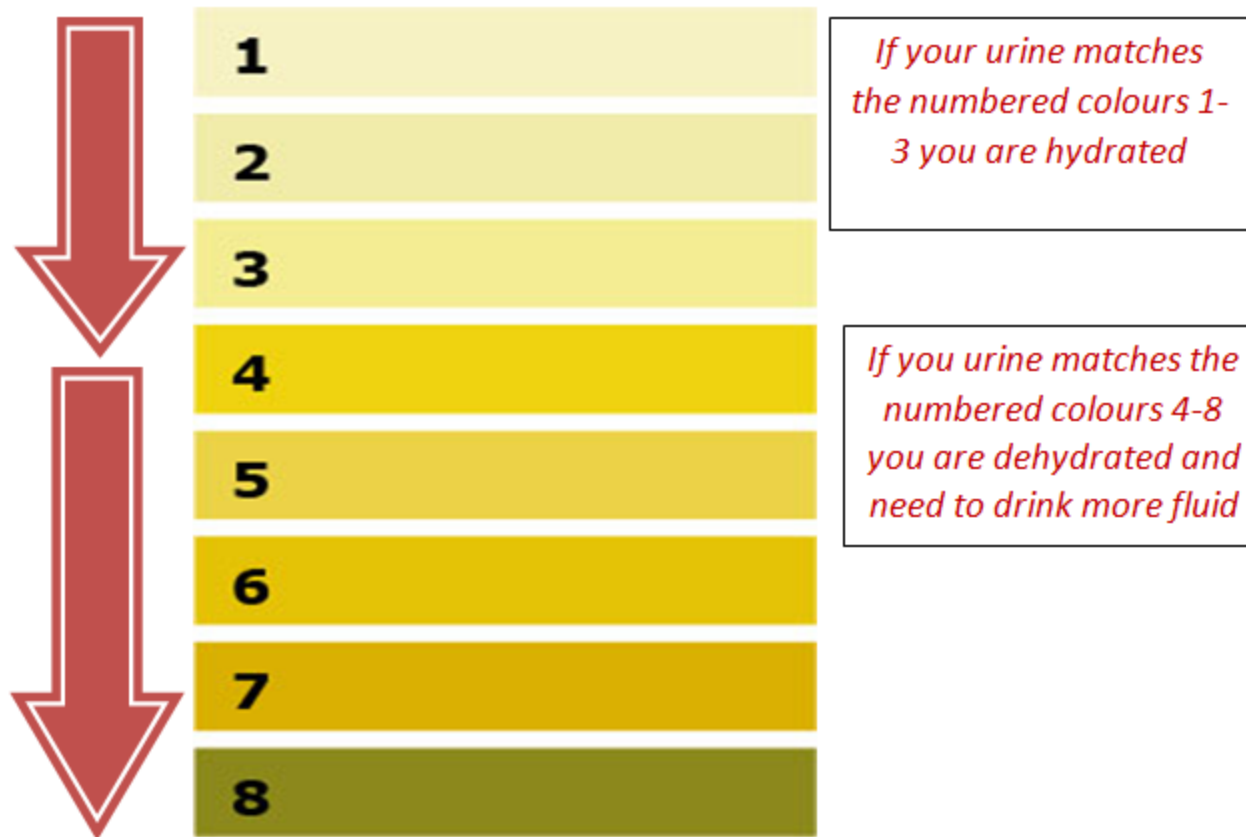
Document ref.	LC001-LTR-XXX-HS-VST-0009	Date issued	19.01.13	Issue	P01
Title	Visual Standard - Materials Management		Author:	Mace HSE Assurance	

Visual standards provide both managers and site staff with an instant interpretation of standards

They can be used as in daily DABs to remind staff of how they can contribute to site safety

Standards can be placed on notice boards and high profile locations

The 'pee chart' is a quick and simple guide you can use to assess if you are drinking enough fluids throughout the day.



Occupational Health is every bit as important as Safety
Project Wide OH service
On site Nurse and Clinicians
Noise, Vibration, Respiratory, MSD, Skin

Measuring performance

This is no ordinary construction site

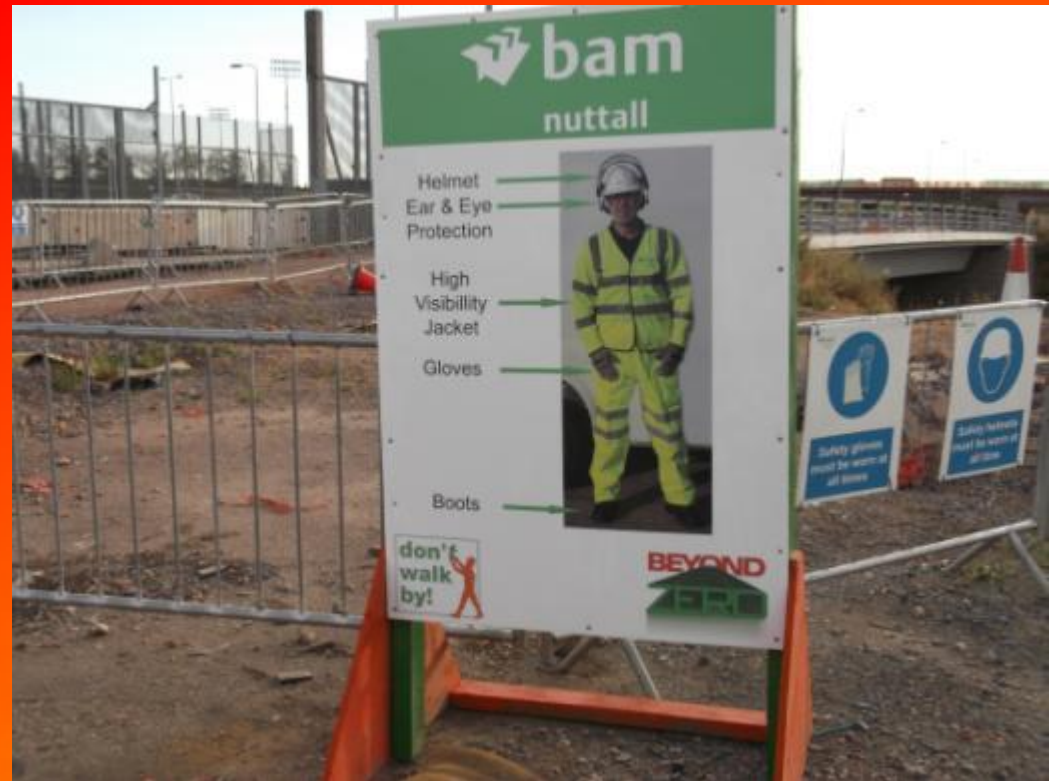
Contractors must strive to go beyond good practice



Clear advice re PPE



Good practice for recycling



Good examples of site entry boards



Good well delineated pedestrian routes



Good signage being used



Good pollution protection



Well set out site – Marshall keeping watch



Tidy site – Good site notice board



Great example of a site entrance



Reverse parking implemented on site

ON BOARD

ANDY STEWART
DAILY INFO

13/8/13



WORM STOPPED SET WALK ways
AWAITING INSPECTION'S CHECK ALL
FENCING?
WALK ways
SIGNS

(MIDNIGHT)

12/8/13 MIDNIGHT

Daily briefing board updated regularly



Good example of pollution protection



Good well delineated pedestrian routes



Good signage – would be excellent if proprietary signs are used



Scaffold inspected and tagged



Ladder inspected and tagged



Proprietary steps deployed in place of ramped access



Clearly marked service

Safety Leadership

Project Leadership Teams

SHELT

H&S Forum

Sharing knowledge

On site presence

Summary

LLDC is committed to procuring contractors who want to be part of an ongoing success story

Your performance must contribute to continuing improvement

Your staff must understand and be committed to the clients aims, aspirations, common and visual standards

Your planning processes from site set up to completion must be robust and carried through to implementation

HSE leadership must be visible at levels of your organisation